



DIOCESE *of*
CHARLOTTE

MAKING ROOM

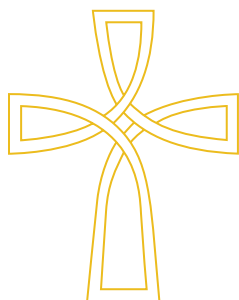
for more to know the *love* of Jesus

"We love because He first loved us."

– 1 John 4:19



DIOCESE of CHARLOTTE



The abstract pattern on the cover is inspired by the Diocese of Charlotte's coat of arms. The Celtic knot represents unity, continuity and the enduring presence of faith. Its interwoven lines form a pattern without beginning or end, symbolizing our connection to God and one another.

On the cover, that pattern opens and expands, reflecting our shared call to make room for more people, more connection and more opportunities to share the love of Jesus.

GOD OF ALL GOODNESS,

We come before you aware of the many blessings we have all received. Indeed, you are a God of plenty! As we embark upon this challenge of “**Making Room – for More to Know the Love of Jesus,**” help us to be open in every aspect of our lives. Help us to be able to sacrifice, to stretch ourselves for the sake of your kingdom, so that this moment in the life of our diocese will be marked by a spirit of selfless giving that is epitomized by your Son’s death on the cross. Allow us to see that when we fully entrust everything in our lives to you, your Holy Spirit will transform our gift in countless ways, causing others to see us as disciples of your Son worth following. That is the heart of Jesus’ Great Commission, and the heart of this **Making Room Challenge**. We call upon the intercession of Mary, Mother of the Church, all the Saints and all the holy ones of the past who made room for us in western North Carolina, as we ask all of this through Christ our Lord.

AMEN!

MY DEAR BROTHERS AND SISTERS IN CHRIST,

What a gift it is to witness the outpouring of faith across our growing Diocese of Charlotte. In every parish, school and ministry, I see how God is blessing us with new opportunities to deepen our discipleship and share His love with others. My pastoral vision for our diocese – informed by all of you – sees us simply as a place where **everyone so loves Jesus, we share Him with others.**

Rooted in timeless truth, this vision now presses upon us with greater urgency. Long before our diocese existed, faithful men and women stepped forward in trust. They built St. Joseph Church in Mount Holly and founded Belmont Abbey College. Their courage planted seeds of faith that have flourished far beyond what they could have imagined. We now inherit this beautiful vineyard, cultivated by those before us and entrusted to our care today. Since our founding in 1972, our diocese has grown from 35,000 to more than 575,000 Catholics – and every day we welcome more into our Church.

We stand at a pivotal moment in western North Carolina: our rapid growth, enriched by many cultures and languages, compels us to strengthen our local Church and ensure that every person has the chance to encounter Jesus Christ. This is a moment for discipleship, an opportunity to reflect on all that God has given us – including the total gift of His Son – and ask ourselves: *How can I bring those gifts and present them to the Lord? How can I reflect in my life and in my financial choices how blessed I have been by God?*

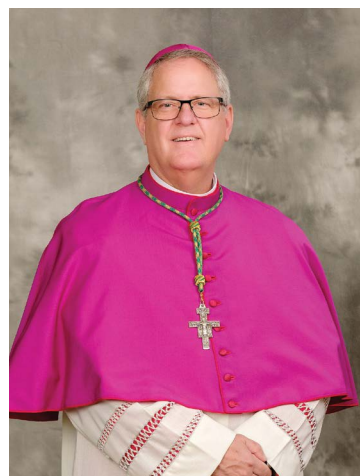
These times call us to move beyond the sometimes transactional relationship many of us fall into in our faith, and embrace the generous, outward-focused spirit of the Gospel. This is hard work, but it is good and necessary.

To succeed in this vision, we must invest in our parishes, schools and ministries. We cannot be passive in our love for our Church. Rather, we must allow ourselves to be transformed by the Holy Spirit. This is a moment of faith and trust.

You can help by joining us in **Making Room – for More to Know the Love of Jesus** – a philanthropic challenge to build up our parishes and ministries, physically and spiritually, and to make way for our friends and neighbors to join us, too. The **Making Room Challenge** invites you to reflect on the gifts you have received and to invest them in furthering the work of the Holy Spirit in our hearts, our homes and our communities.

Just as the Philippians bonded in partnership with St. Paul, I invite you to become partners in our efforts to do God's work. The success of this moment is not simply measured by dollars raised, but rather by how we engage with the Church and how we reflect God's grace in all aspects of our lives. As your bishop, I invite you to help us meet this challenge. I ask that you pray with me about how the Holy Spirit is guiding you to participate through your faith, your witness and your sacrificial generosity.

Please know of my affection and prayers for you as we walk this journey together. May we build a Church in western North Carolina where every person can encounter Christ's saving love and where missionary disciples are formed to share Him with others.



Peace,

+ *Michael T. Martin, OFM Conv.*

+ Most Reverend Michael T. Martin, OFM Conv.
Bishop of Charlotte

INTRODUCTION:

Standing at the Threshold

WE STAND NOW AT A WATERSHED MOMENT FOR OUR DIOCESE.

The Church of western North Carolina is experiencing remarkable growth – and all of the challenges and opportunities that come along with it. With 93 churches across 46 counties, the diocese is now home to more than 575,000 Catholics, up nearly 11% from just five years ago.

Our parishes and communities reflect a beautiful diversity, with about half of the Catholics living here of Hispanic origin, and many cultures, languages and traditions enriching our lives. Beyond our homes, our parishes are the foundation of our faith – working in countless ways to form missionary disciples and share the love of Jesus. As our vineyard grows, so does the pressure on our parishes to nurture and engage the souls they are responsible for as part of the family of God.

This moment invites each of us to reflect on what God has done for us and to ask: *How am I living my faith? How has my life been transformed by the unconditional love of Jesus? How can I deepen my commitment to Christ and the Church?*

While every baptized person is called to be a missionary disciple, not all feel equipped to share the promise of Jesus. Our culture tends to encourage a transactional philosophy, one that asks, “*What do I get?*” rather than “*How am I called to love?*” Jesus shows us another way. Genuine Christian stewardship flows not from obligation or self-interest, but from grateful hearts transformed by God’s unconditional love.

“...if I have all faith so as to move mountains but do not have love, I am nothing.” – 1 Corinthians 13:2

Today, we invite you to join the Diocese of Charlotte in our historic philanthropic challenge, **Making Room – for More to Know the Love of Jesus**, a \$150 million initiative that will reach out to people in need, strengthen our faith communities and secure the future of our Church. It’s a transformational effort that will build up our growing parishes, support our essential ministries,



and expand our overall capacity to share the love of Christ across western North Carolina. However, its greatest spiritual fruit will be witnessed when each Catholic in our region takes these steps in faith:

- “Prayerfully reflect on the blessings God has given me” (Psalm 136)
- “Determine to give back not from my surplus, but from my want” (Mark 12:41-44)
- “Know that the God of plenty will bless me even more when I trust Him” (Jeremiah 17:7-8)

Making Room – for More to Know the Love of Jesus is a two-year, diocesan-wide philanthropic challenge that will invest in and include the participation of all our parishes beginning in June 2026 through June 2028. Parishes will keep 50% of the initial funds they raise to use for capital projects, ministry needs and the establishment or enhancement of endowments – which set aside funding to generate income for ongoing support of specific programs well into the future (see sidebar, page 20). Parishes that hit certain stretch goals will also retain 100% of additional funds.

The **Making Room Challenge** invites every parishioner to make a commitment in giving back to the Lord in gratitude for all the blessings He has given. Donors are invited to both make a pledge to be paid over five years, and to consider making a planned gift as a contribution toward their legacy and to demonstrate the important priority the Church plays in their lives (see sidebar, page 20).

Making Room – for More to Know the Love of Jesus will invest in three priority areas:

1. Outreach to People in Need

\$42 MILLION

A key pillar of this challenge will strengthen Catholic Charities' ability to serve the most vulnerable in communities across our diocese by adding programs and expanding and modernizing facilities. It also will endow funds to ensure reliable funding for future needs and unforeseen situations, such as Hurricane Helene. And this pillar includes funding that will deepen the diocese's ability to help under-resourced parishes with urgent needs and chronic challenges.

2. Strengthen Our Faith Communities

\$63 MILLION

This pillar focuses on our parishes, which serve as both the primary engine and the primary recipient of the money raised. With 93 churches to maintain and operate, parishes will receive at least \$50 million to assist with their local needs – either directly or through endowed funds that will propel them forward over time. This investment will strengthen our local churches as faith communities that form missionary disciples and families of God. This pillar also includes funding for Campus Ministry and land purchases for future growth.

3. Secure Our Future

\$45 MILLION

This pillar provides resources and scholarships for Catholic Schools, training of lay leaders, and formation of future priests and deacons. It also will help revitalize the Catholic Conference Center in Hickory as a retreat center for our parishes, ministries and the people they serve – enabling them to experience renewal in a natural setting away from daily demands.

You can find more details about where your money goes in the following pages, but please know **Making Room – for More to Know the Love of Jesus** is more than a fundraising effort. When we recognize how blessed we are, gratitude leads us to give – not just from our surplus, but from our heart. We invite you to prayerfully consider how God has blessed you and to respond with generosity. Join us in giving back in gratitude and helping more people encounter the love of Jesus.

BY THE Numbers

DIOCESE *of*
CHARLOTTE

ESTABLISHED: JAN. 12, 1972



46 Counties



76 Parishes



17 Missions



575,000 Catholics



10% of the Population

FAITH LEADERSHIP

147

PRIESTS

143

DEACONS

44

SEMINARIANS

EDUCATION



1 Catholic College
Belmont Abbey College



1 Seminary
St. Joseph College Seminary



4 High Schools
2,306 students



16 Elementary and Middle Schools
5,731 students



21,612 Students in parish-
based religious education



9 Campus Ministry Programs in
universities across the diocese

IN 2025, CATHOLIC CHARITIES DIOCESE OF CHARLOTTE

25,032

people in need served

6,685

people received emergency and long-term
services in the aftermath of Hurricane Helene

1,005

participants engaged in
Elder Ministry programs

255

enlisted volunteers gave
14,317 hours of service

139

veterans provided
stable housing

14,729

people were served:



413,666

pounds of food

AND

6,099

everyday essentials

Outreach to People in Need

\$42 million



1. Catholic Charities

\$29 MILLION

Making Room – for More to Know the Love of Jesus will significantly strengthen the ability of the diocese’s Catholic Charities agency to serve those most in need, and will more visibly embody the Church’s mission of charity across western North Carolina. As the diocese’s primary provider of social services, Catholic Charities will benefit from this investment by expanding both its physical presence and the reach of its life-changing programs in communities where demand continues to grow alongside the growing population.

Through this effort, Catholic Charities will be able to deepen and extend critical services such as:

- Food assistance for struggling families
- Professional counseling for people who are struggling
- Support for homeless veterans
- Pregnancy and adoption services for women and couples
- Legal immigration services for newcomers
- Disaster relief for communities recovering from crises like Hurricane Helene
- Compassionate burial assistance for those who can’t afford to bury a loved one

“Contribute to the needs of the holy ones and seek to show hospitality.”

– Romans 12:13

These, and many other programs, will not only grow in scale but also in accessibility – spreading the services of Catholic Charities to more people and families across all parishes and missions within our 46 counties.

The **Making Room Challenge** will invest **\$19 MILLION** in facilities to enhance services in Asheville, Charlotte, Greensboro, Lenoir, Murphy, North Wilkesboro, Salisbury and Winston-Salem. These improved and expanded spaces, as well as new service locations, will enable more efficient delivery of services, greater collaboration with parishes and increased capacity to respond quickly in times of crisis.

An additional **\$10 MILLION** endowment will provide a stable, long-term funding source, ensuring that Catholic Charities can sustain and grow its programs regardless of changing economic conditions. Together, these investments will position Catholic Charities to meet rising demand, extending its reach to every corner of the diocese.



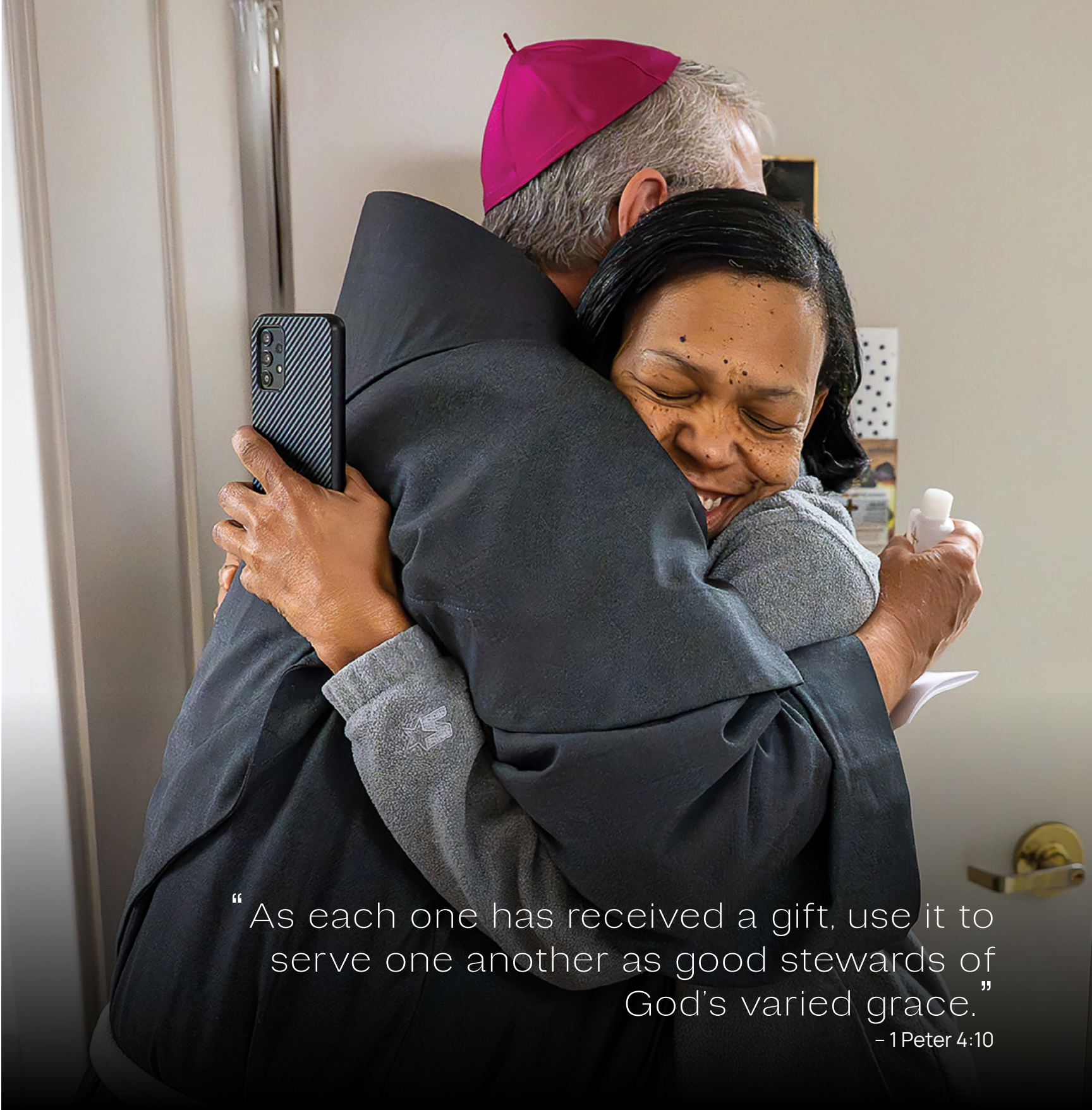
2. Under-Resourced Parishes and Ministries

\$13 MILLION

Not all parishes are the same across our expansive diocese. While some operate with abundance, others struggle to make ends meet – whether they are facing an influx of parishioners, aging facilities or damage from natural disasters.

Approximately one-third of our parishes are considered “under-resourced,” which means they operate on annual offertories of less than \$250,000. Many of these parishes can’t afford expensive maintenance and repairs, or to provide appropriate support ministries for the people they serve. When possible, the diocese has assisted by providing grants to help these parishes and ministries complete urgent capital projects and address other needs.

Making Room – for More to Know the Love of Jesus will allocate **\$13 MILLION** to establish a fund that will distribute grants to under-resourced parishes and missions. This fund will enable the diocese to more consistently invest in the long-term growth and care for these parishes by providing dedicated, accessible funding for emergencies and other critical capital needs.



“As each one has received a gift, use it to serve one another as good stewards of God’s varied grace.”

– 1 Peter 4:10





Strengthen Our Faith Communities

\$63 million

1. Local Parish Needs

\$50 MILLION

In an increasingly distracted and materialistic world, our parishes are the front lines in providing meaning, hope and love to all who seek something more from life. Our parishes are also at the heart of determining how the Church forms disciples and how we respond to people in need. As our Church grows, many of our parishes and missions are facing new and evolving financial and physical obstacles. Some must celebrate Mass in activity centers because they can't afford to repair or build a new church. Others are overflowing with parishioners and need new classrooms and other gathering spaces to help them deliver on their mission to form missionary disciples.



The **Making Room Challenge** is designed with our parishes and missions at the center because that's where people and families experience the faith. From this effort, at least **\$50 MILLION** will go directly to parishes to address their critical local needs directly or through endowments – and they'll also retain any funds they raise beyond a certain stretch goal.

Parishes will discern their most pressing needs, whether it is funding for capital projects such as expansions or repairs, or enhancing endowments to ensure they are prepared for tomorrow. This increased support will enable every parish to further inspire missionary hearts and guide Catholics along their faith journey.

By investing in our parishes, we build up the Body of Christ in every city, town and neighborhood across the western half of North Carolina.

2. Campus Ministry

\$5 MILLION

Campus Ministry accompanies students at a pivotal moment in their Catholic formation as they enter adulthood and navigate new influences, often living apart from family and parish communities for the first time. By providing sacraments on campus, spiritual formation and service opportunities, Campus Ministry supports young adults in deepening their relationship with Christ and remaining engaged in the life of the Church. As affirmed in *Empowered by the Spirit*, the pastoral letter of the U.S. Conference of Catholic Bishops, strong campus ministries help form leaders for society and for the Church, equipping students to live lives of faithful service and to actively proclaim the Gospel.

The Diocese of Charlotte is blessed to support eight Campus Ministry programs serving nine colleges across the western half of North Carolina. These ministries provide spiritual formation, fellowship, mentoring and service opportunities that connect students with other Catholics on campus, fostering Gospel-centered communities. However, most of these programs lack stable funding – limiting their ability to sustain, expand and innovate this critical work for future students.

Four Campus Ministry programs have existing endowments, which collectively have less than \$350,000 available for distribution through mostly restricted funds. At the same time, the demand for Campus Ministry services is growing. More than 800 college students are regularly attending Mass – double the attendance of a decade ago – and hundreds more young people attend fellowship activities and retreats. Yet our campus ministries lack sufficient space and activity areas and need additional staff and resources to serve this growing number of students.

Making Room – for More to Know the Love of Jesus will provide **\$5 MILLION** to endow our Campus Ministry programs, generating funds to support the rapid growth and invite more young adults to encounter Jesus and share the Good News.





“Honor the Lord with your wealth,
with first fruits of all your produce.”

– Proverbs 3:9

3. Land Purchases

\$8 MILLION

With the population in western North Carolina estimated to grow by some 25% in the next 25 years, our Catholic population will also continue to grow. Yet securing land for new and growing parishes and ministries is becoming more difficult as costs rise and availability declines. The **Making Room Challenge** includes **\$8 MILLION** to make strategic land purchases, just as our predecessors did to secure our future in the diocese's early days. In the 1980s, then-Bishop John Donoghue had the foresight to buy parcels in the Interstate 485 corridor, before this Charlotte beltway was built, ultimately enabling the diocese to establish St. Matthew, St. Mark and St. Luke parishes in those growing population centers. Today, these three are among our diocese's largest congregations, serving as the spiritual home for more than 50,000 people.

This investment will boost the diocese's landbank program to \$10 million and, through grants, enable parishes and ministries to make meaningful purchases when opportunities arise, particularly in areas where significant population growth is projected.



Secure Our Future

\$45 million

1. Catholic Schools

\$20 MILLION

With more than 8,000 students in 20 Catholic schools, the Diocese of Charlotte provides excellent academics and a foundation of faith that lasts a lifetime. In partnership with parents, these schools embody the message of Proverbs 22:6: “Train up a child in the way he should go; even when he is old he will not depart from it.”

Demand for Catholic education is soaring: Enrollment is up nearly 20% since 2020, reaching record levels and prompting school leaders to explore possible expansion. However, while North Carolina’s Opportunity Scholarships have helped make our schools accessible to more families, many still can’t afford tuition and school activity and supply costs.

Making Room – for More to Know the Love of Jesus will invest in families and teachers. This initiative designates **\$20 MILLION** to establish or enhance existing endowments that will generate long-term funding to:

- Expand flexible financial aid to help families remain in our schools
- Recruit, train and retain outstanding teachers and staff through continuing education and programs focused on mission, formation and best practices
- Build enduring funds to provide annual support for teachers, students and their learning environments

Support for Catholic schools not only provides students and teachers the opportunity to learn about the Gospel, but helps sustain and pass on the faith for future generations.

2. Lay Leader Formation

\$10 MILLION

Our diocese is blessed with thousands of catechists and dedicated lay leaders serving in our parishes, ministries and schools. Yet the needs of the Church today call for even greater investment in ongoing formation, ensuring that those who serve are continually equipped to lead with confidence, competence and faith. Through high-quality education and formation, we are expanding this “servant corps” to strengthen the Church through active, diverse participation in leadership and service.

A recent survey of our regular Mass-goers highlights our challenges and opportunities:

- 45% had not participated in a class or workshop about the Catholic faith
- Only 35% “strongly agreed” their parish equips them to answer questions about their faith

These findings underscore the urgent need for well-formed catechists and lay leaders who can walk with others, nurture faith at every stage of life, and help form missionary disciples across all our ministries.

Making Room – for More to Know the Love of Jesus will provide **\$10 MILLION** in endowments to educate and inspire lay leaders to pass the faith on to others.





“Blessed be the God and Father
of our Lord Jesus Christ, who has
blessed us in Christ with every
spiritual blessing in the heavens.”

– Ephesians 1:3

These invested funds will generate income and enable the diocese to expand its lay leader programming with a focus on:

- Ongoing formation for catechists and ministry leaders – nurturing their spiritual life while strengthening their skills in evangelization and catechesis
- Adult Formation – meeting adults where they are and inviting them into deeper discipleship
- Family-focused formation – equipping parents as the primary faith educators of their children and supporting faith lived at home

This investment will enable the diocese to move more fully toward a “Body of Christ” model in which clergy, staff, lay leaders and parents work together to spread the Gospel. By forming capable, confident lay leaders, we ensure the faith is not only taught but lived, shared and renewed within our parishes and families across western North Carolina.

3. Seminarian and Deacon Formation

\$3 MILLION

Our vocations program has grown dramatically in recent years, producing the next generation of clergy who will serve you as parishioners and proclaim the Gospel. In 2026, 44 seminarians were enrolled at St. Joseph College Seminary or Mount St. Mary's in Cincinnati in formation for the priesthood, and 14 men were pursuing formation as deacons.

While these successful programs are shaping our future faith leaders, the rate at which clergy are retiring is greater than that of those being ordained. Growing these programs and equipping deacons and seminarians with the education and resources necessary to serve our diocese are among our highest priorities.

This is why our **Making Room Challenge** designates **\$3 MILLION** for endowments that will provide lasting support for educating and shaping our seminarians and deacons.

As priests, these men are responsible for teaching, sanctifying and leading parishioners, including forming both young and old in the faith, celebrating the sacraments, and offering care and support in times of need. At his core, a priest is focused on preparing people for eternal life and guiding us toward heaven – our ultimate home.

Deacons serve in a wide range of ministries that extend beyond assisting at Mass. They administer baptisms, officiate at weddings, assist at funerals, bring Communion to the sick and homebound, prepare couples for marriage and teach those preparing to enter the Church through OCIA. In addition to parish responsibilities, they are active in key diocesan ministries such as airport chaplaincy, prison ministry, faith formation, and outreach to children and college students, reflecting their central role in charitable service.

Well-formed seminarians and deacons will ensure the future success of our efforts to reach people with Jesus' promise of salvation.

“Blessed are those who trust in the Lord; the Lord will be their trust.”
– Jeremiah 17:7

4. Catholic Conference Center in Hickory

\$12 MILLION

The Catholic Conference Center in Hickory serves as the diocese's primary space for spiritual retreat and connection. Built in the late 1980s, the conference center offers 50 hotel-style rooms and multiple retreat spaces with capacity to host between 20 and 240 people. It is surrounded by 180 acres of mostly natural area with trails and other amenities. It's a place where souls can encounter Jesus and lives can be transformed.

Today, faced with aging facilities and increasing demand, the conference center is insufficient to serve the needs of the Church. **Making Room – for More to Know the Love of Jesus** includes **\$12 MILLION** to revitalize this retreat space. Of this, \$10 million is designated for renovations to modernize and expand the conference center. These funds will help to create additional rooms and new spaces that will accommodate more people, with greater availability for our parishes, ministries and other groups. In addition, we will invest \$2 million into new or existing endowments to generate funding to help offset visitor costs and keep the retreat center affordable and accessible.

Building on Our Strength

WHAT'S AN ENDOWMENT?

An endowment is a permanent fund established by a donation to a charity or organization to provide ongoing income, usually invested to grow the principal while spending a portion of the investment income annually. Endowments are critical to the work of the Church, providing funding for construction and programs at parishes, ministries and schools in perpetuity. They act as a sort of "savings account" that helps ensure our parishes and ministries can reach beyond annual budgets and operating income to thrive today and for generations.

The Diocese of Charlotte is a national leader in endowing funds with more than 415 endowments totaling \$115 million and generating income for operations and projects. A decade ago, the diocese allocated 25% of the \$55 million raised in its Forward in Faith, Hope, and Love Campaign for endowments – which have generated more than \$8.1 million for seven vital ministry areas.

Today, the diocese's \$150 million **Making Room Challenge** will allocate half of the donations received for endowments to generate funding for parishes, Catholic Charities, Catholic Schools, Campus Ministries, land purchases, renovations at the Catholic Conference Center, and the formation of lay leaders, deacons and seminarians. Endowments are managed by the Foundation of the Diocese of Charlotte to ensure healthy returns.

WHAT IS PLANNED GIVING?

Planned giving enables individuals to leave a meaningful legacy after death to support the future of the Church in western North Carolina. More than 1,800 people have already made – or indicated they will make – contributions through their estates to support the diocese and its parishes, schools and ministries.

Our **Making Room Challenge** asks that all donors consider designating a planned gift in their estate plans – in addition to offering their generous support for the current \$150 million challenge. Just as we plan for the well-being of our families, we can also plan for the future of our faith community. A planned gift is more than a financial decision, it is a testament to our faith – and will not only strengthen the Church but also will make room for more to know the love of Jesus, as you have been blessed to enjoy.



Answering The Call

To meet this moment, we invite everyone in our diocesan family to join us in prayer, participation and sacrificial giving. Success is not only defined by dollars raised. It is defined by how we allow Jesus to transform our lives and our approach to giving back to the loving God who sustains us.

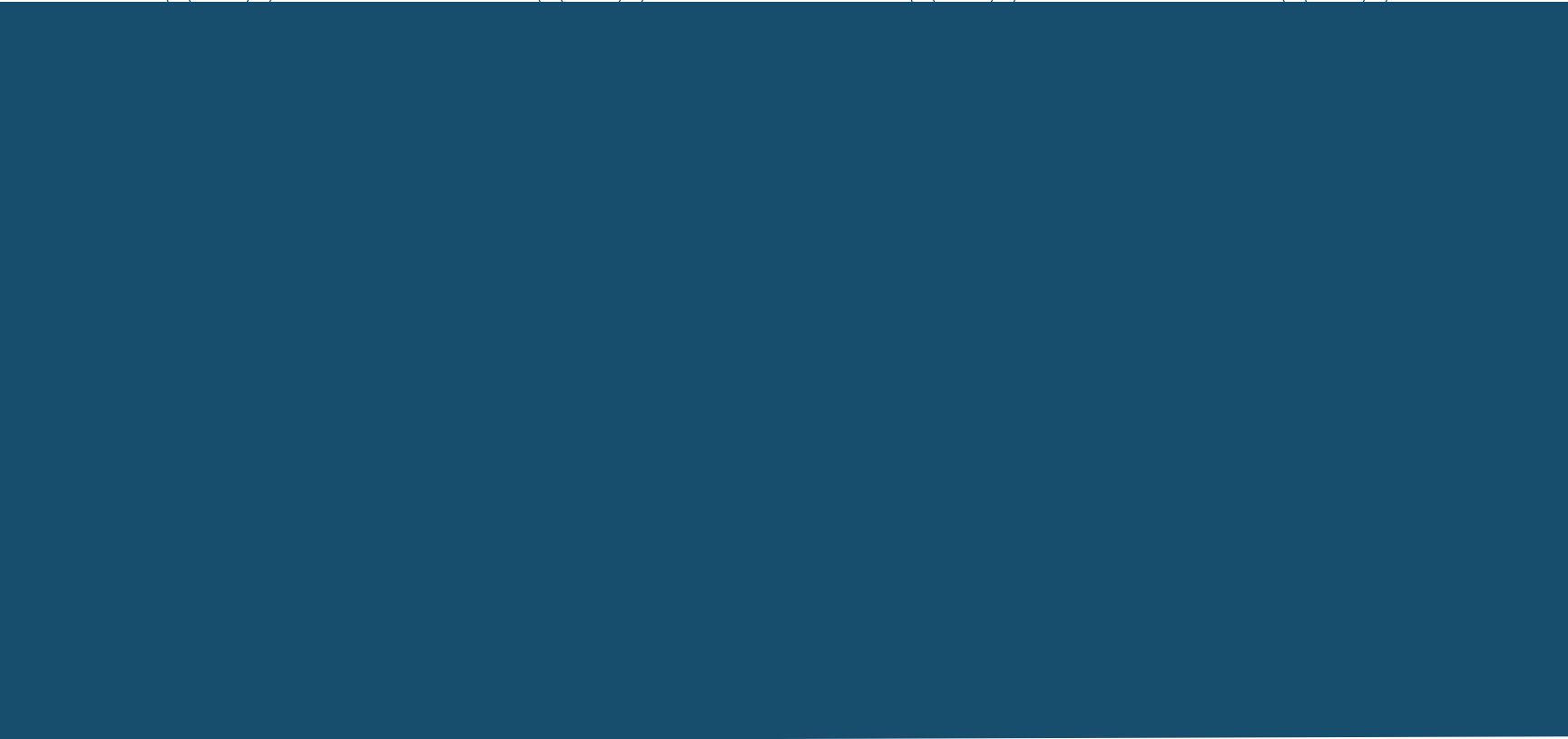
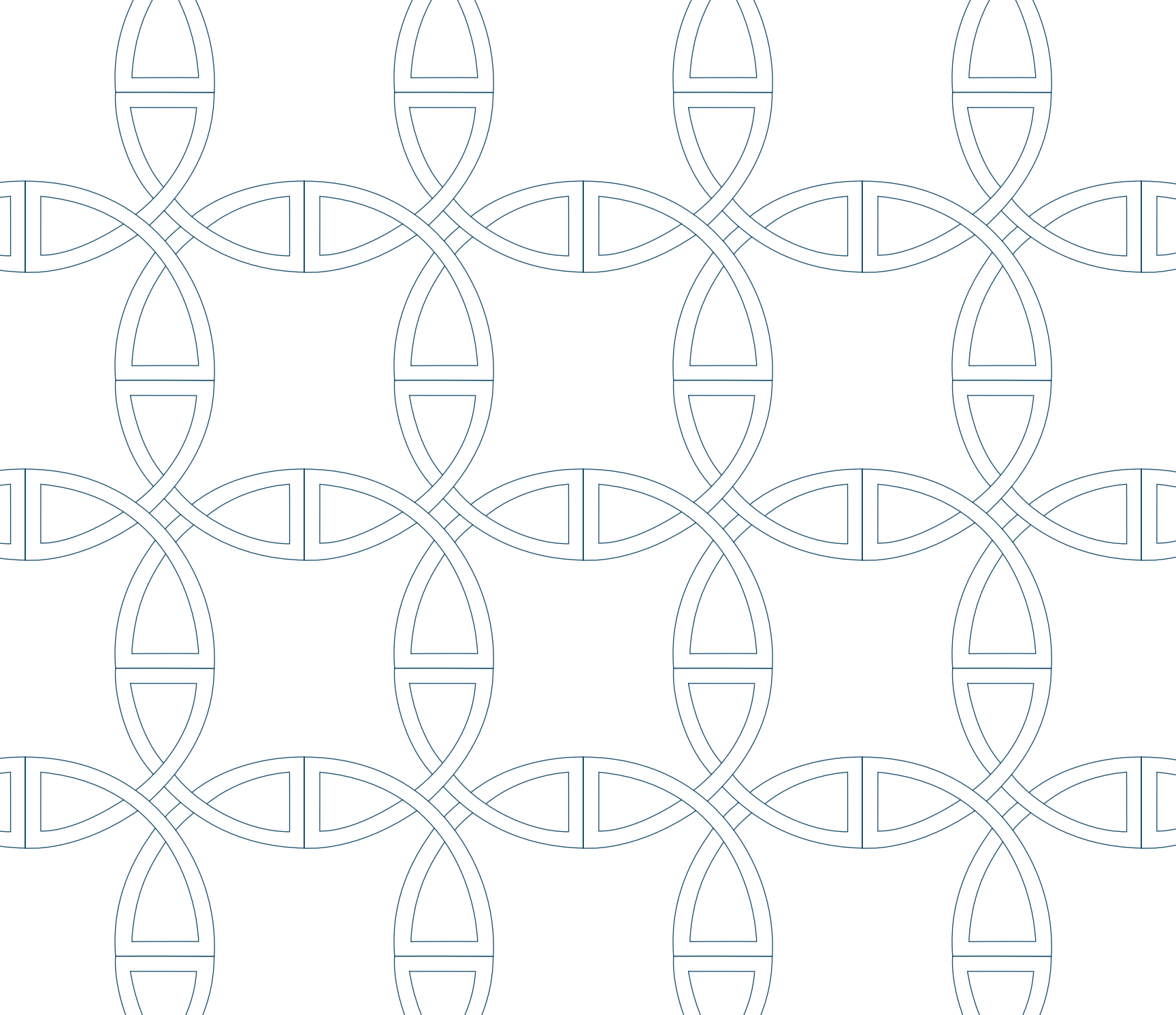
YOUR SUPPORT IS VITAL.

We prayerfully ask you to consider the abundance God has given you and how you can help make this vision for our future a reality. Just as those pioneering men and women who built St. Joseph Church and Belmont Abbey College did generations before us, let us step forward in faith – trusting that the Lord will use our gifts to **Make Room for More to Know the Love of Jesus** in our parishes, schools, ministries and communities.

May Mary, Mother of the Church, guide us as we say “**YES**” to God's call in this moment of renewal.

Breakdown of Philanthropic Needs

CALL TO ACTION PILLARS	CAPITAL FUNDING	NEW & AUGMENTED ENDOWMENTS	TOTAL FUNDING ALLOCATION
I. OUTREACH TO PEOPLE IN NEED			
Expand and endow Catholic Charities to deepen our mission and outreach	\$19 Million	\$10 Million	\$29 Million
Provide support for under-resourced parishes and ministries to foster the Church's long-term growth	\$13 Million	-	\$13 Million
SUBTOTAL	\$32 MILLION	\$10 MILLION	\$42 MILLION
II. STRENGTHEN OUR FAITH COMMUNITIES			
Secure resources to embolden local parishes to facilitate capital and endow priorities	\$25 Million	\$25 Million	\$50 Million
Expand and endow Campus Ministry to foster a new generation of the faithful	-	\$5 Million	\$5 Million
Ensure land purchases for future ministry to establish new places of worship and service	\$8 Million	-	\$8 Million
SUBTOTAL	\$33 MILLION	\$30 MILLION	\$63 MILLION
III. SECURE OUR FUTURE			
Provide access to and affordability of a Catholic school education to nurture the spiritual and academic growth of students	-	\$20 Million	\$20 Million
Form inspired lay leaders to more deeply serve our faith	-	\$10 Million	\$10 Million
Further endow seminarian and deacon formation to invest in our leaders of tomorrow	-	\$3 Million	\$3 Million
Renovate and endow the Catholic Conference Center in Hickory to provide space for new evangelization efforts	\$10 Million	\$2 Million	\$12 Million
SUBTOTAL	\$10 MILLION	\$35 MILLION	\$45 MILLION
TOTAL PROPOSED AMOUNT	\$75 MILLION	\$75 MILLION	\$150 MILLION



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